



New Name, Same Heart



A report to the community | 2015



In recognition of a generous pledge from Nicklaus Children's Health Care Foundation, Miami Children's Hospital was renamed Nicklaus Children's Hospital in 2015.

Vision: To be where the children are. **Mission:** To inspire hope and promote lifelong health by providing the best care to every child. **Values:** Collaboration. Responsibility. Empowerment. Advocacy. Transformation. Empathy.

Operating Statements:



We are a passionate team using the most advanced methods to care for children and support their families.



We raise funds and awareness for Miami Children's Health System to bring lifelong health, hope and happiness to children and their families.



We build innovative partnerships, products and services that enhance the lives of our customers.



We are an outstanding group of physicians bringing lifelong health and hope to children and families through innovative, compassionate care.

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Dear Friends:

2015 was a landmark year for Miami Children's Health System. It brought new collaborations and breakthrough advances, and most notably, a new name for our flagship hospital and network of outpatient centers. New name, same heart.

The newly renamed Nicklaus Children's Hospital is a tribute to the generosity of Jack and Barbara Nicklaus and their Nicklaus Children's Health Care Foundation. We are most grateful for their commitment to our health system and children around the world. Their \$60 million pledge will support the completion of our Advanced Pediatric Care Pavilion, which will enhance the care setting for children receiving treatment in our multiple intensive care units and their families.

The rebrand coincided with the hospital's 65th year of service to the region, which proved to be one of the most successful ever for inpatient and outpatient center volumes. It's clear that the community well understands: New name, same heart.

The heart of this organization is indeed a constant. We dedicate ourselves daily to being champions for children through care and service excellence, advocacy, collaboration and innovation.

Indeed, 2015 brought numerous affiliations with partners from as far north as Boston and as far south as Mexico. We always seek partners who share our passion for care leadership to make a difference for children both near and far.

Innovation was at the forefront with our acquisition of the latest robotic technology to support surgical excellence as well as patient safety, and the implementation of 3D printing of patient hearts to support surgical planning for complex cases.

We extend sincere thanks to our physicians, nurses, care and support staff, volunteers, donors and all members of the Miami Children's Health System family for another great year of serving children.

Sincerely,



M. Narendra Kini, MD, MHA
Chief Executive Officer,
Miami Children's Health System



Mr. Alex Soto
Chairman,
Nicklaus Children's Hospital



Mr. Juan Carlos Mas
Chairman,
Miami Children's Health System

Dear Friends:

At Miami Children's Health System, we define success by our ability to serve the families seeking our world-class pediatric services in search of hope and healing for children. 2015 was another remarkable year for our system and its flagship, Nicklaus Children's Hospital. We helped an unprecedented number of children through the compassionate and expert care of our medical, nursing and clinical staff.

Indeed, the hospital that I have called home for my entire medical career turned 65 years young in 2015. Our 65th year of excellence in pediatrics was celebrated with a new name – Nicklaus Children's Hospital – to honor Jack and Barbara Nicklaus and the Nicklaus Children's Health Care Foundation and their commitment to children.

The new heart and bear emblem representative of our affiliation with the Nicklaus family brings us full circle. Through the years we have been recognized as "the hospital with the heart." The heart is now part of our logo symbolism along with the Nicklaus bear, which underscores the strength of the science employed by our physicians and clinical team.

Success is defined by the many stories of children helped through our care practices. Children such as Teegan, who arrived to the hospital in 2015 from Minnesota seeking hope after being diagnosed with an inoperable heart condition. The skilled team of The Heart Program devised a novel surgery that has given Teegan hope for a brighter tomorrow.

The Brain Institute holds a place in the hearts of families worldwide. A reunion of patients from the institute's epilepsy program drew more than 200 families from cities and towns across the country. Our success in helping children with complex epilepsy is one of the crowning achievements of our nationally ranked neurology and neurosurgery program.

Our academic distinction is marked by the training of the next generation of pediatricians and pediatric specialists. A total of 84 pediatric residents and 33 subspecialty fellows are trained each year to ensure the availability of physicians needed to care for children.

It is a great privilege to lead and work with a medical staff that is committed to innovate, diversify and adopt new best practices. This fine group of clinicians, researchers and academicians is essential to our definition of success.

With gratitude,

Deise Granado-Villar, MD, MPH
Chief Medical Officer,
Senior Vice President of Medical and Academic Affairs



A Long and Celebrated History

In honor of the hospital's 65th year, marked in 2015, let's take a walk through time, starting at the very beginning.

The hospital serves as a center for polio victims until Dr. Jonas Salk develops the cure for the disease in 1955.

Early 60s: Variety Children's Hospital becomes a haven for young Cuban refugee children who need medical care.

The hospital opens its first intensive care unit.

It also offers the first post-graduate training course in pediatrics. Today the annual conference draws pediatricians from around the world.

Ambassador David M. Walters activates the Miami Children's Hospital Foundation.

A new 213,000-square-foot hospital is dedicated, featuring a freestanding pediatric trauma center, one of only two in the region.

The hospital's George E. Batchelor Research and Academic Pavilion opens.

Miami Children's becomes the first hospital in the United States to offer Radio Lollipop, an in-house radio station.

The Big Apple Circus® Clown Care program is launched, featuring specially trained entertainers who work to help hospitalized children.

The hospital becomes one of the first pediatric facilities in the nation to achieve Magnet designation from the American Nurses Credentialing Center.

Miami Children's Hospital Doral Outpatient Center begins serving patients.

Miami Children's forges what becomes a transformational relationship with the Nicklaus Children's Health Care Foundation, leading to the opening of the Miami Children's Nicklaus Care Center in western Palm Beach County.

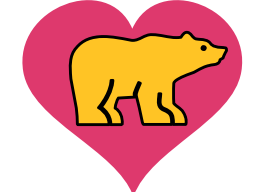
Miami Children's opens three new outpatient centers, including Miami Children's Nicklaus Outpatient Center in Legacy Place, Palm Beach Gardens, Miami Children's Midtown Outpatient Center and Miami Children's Miramar Outpatient Center.

Construction is completed on the new Miguel "Mike" B. Fernandez Family Pediatric Trauma Center, which enables the hospital to serve more children in need of critical medical attention.

A new Telehealth Command Center opens on the main campus, enabling the hospital to serve children around the world.



VARIETY CHILDREN'S HOSPITAL



1950 1955 1958 1960 1964 1965 1979 1982 1983 1986 1991 1992 1995 1996 1998 2000 2001 2003 2006 2008 2009 2010 2011 2012 2013 2014 2015



March 20: Variety Children's Hospital opens to the public, fulfilling the vision of Dr. Arthur Weiland, who organized the acquisition of land for the new hospital.



The hospital becomes a teaching hospital to prepare doctors in the field of pediatrics.



Variety Children's Hospital begins a \$2.5 million expansion, increasing its bed count and adding new outpatient facilities.



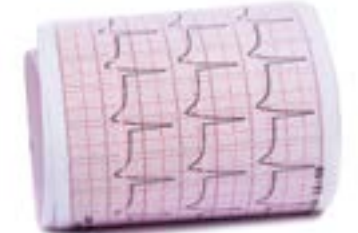
The hospital creates one of the first Child Life programs, providing child development experts to enhance the care experience for patients.



Variety Children's Hospital is renamed Miami Children's Hospital.



Miami Children's opens a Bone Marrow Transplant Unit.



The Heart Program at Miami Children's Hospital is expanded with the opening of the region's first pediatric Cardiac Intensive Care Unit.



Miami Children's Hospital Dan Marino Outpatient Center opens in Weston, Florida.



Miami Children's Brain Institute is founded.

Miami Children's Hospital Palmetto Bay Outpatient Center begins serving children in South Dade.

Miami Children's Rehabilitation Services - Miami Lakes opens.



A new 68,000-square-foot Ambulatory Care Building is completed.

Miami Children's Hospital affiliates with Florida International University College of Medicine to support pediatric medical education.



The Michael Fux Family Center opens on the main campus, offering services and conveniences to delight patient families, including a movie theater, laundry facilities, kitchen, library and more.

Miami Children's Hospital West Kendall Outpatient Center opens its doors.

Miami Children's Hospital breaks ground on the planned 212,000-square-foot Advanced Pediatric Care Pavilion. The new structure will offer an enhanced care environment for children receiving critical care treatment and their families.

Together For The Children, The Campaign For Miami Children's, a capital campaign, is launched to support development of the Advanced Pediatric Care Pavilion and other endeavors.



Miami Children's Health System is established as the umbrella organization for the hospital, the network of outpatient centers, the employed physician group and several business ventures.

Miami Children's Hospital Miami Lakes Outpatient Center opens.



Miami Children's Hospital is renamed Nicklaus Children's Hospital, in honor of a \$60 million pledge from the Nicklaus Children's Health Care Foundation.

New Name, Same Heart: A 65-Years Young Story of Hope, Healing and Love

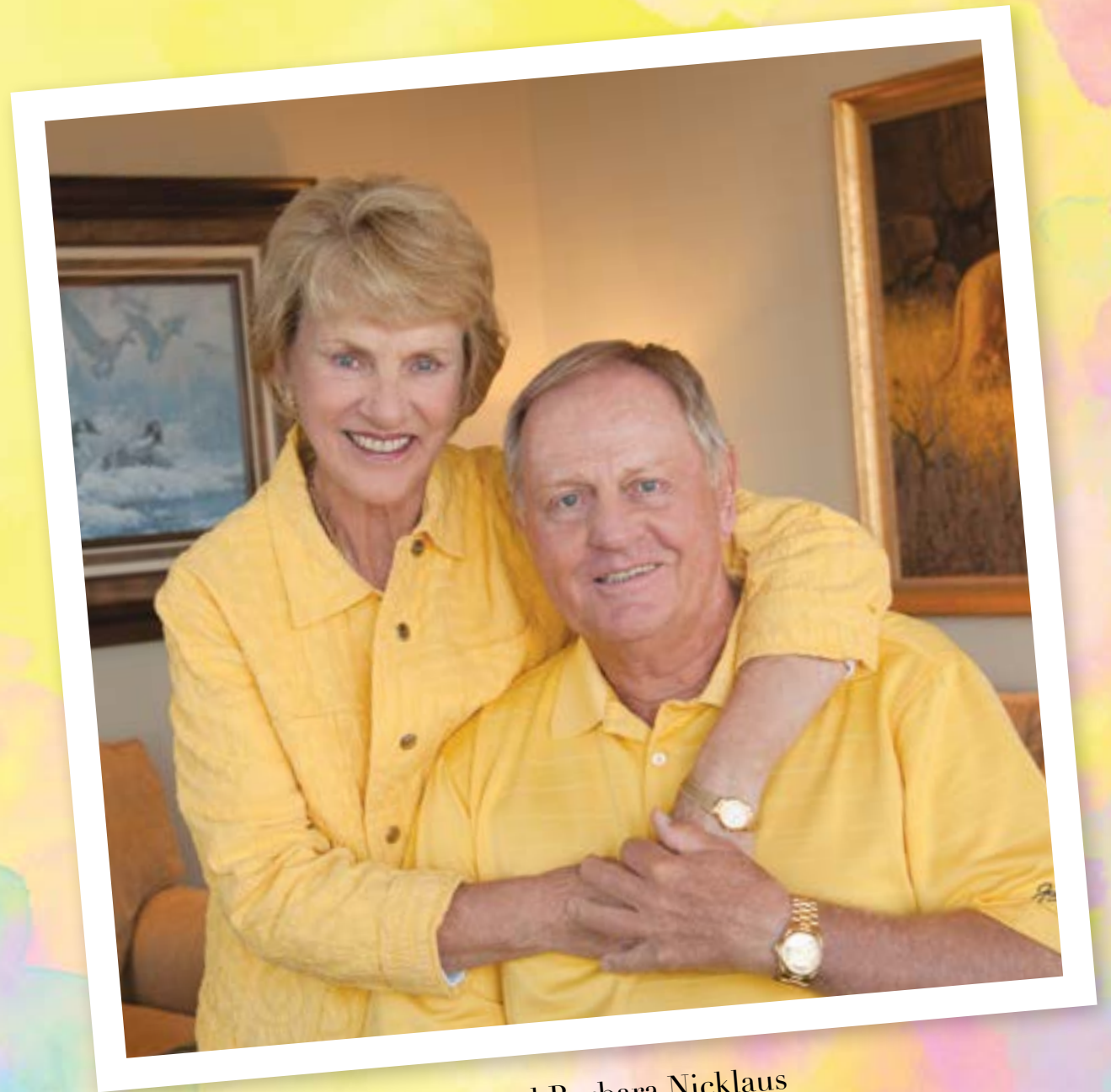
The Nicklaus Children's Health Care Foundation Inspires a New Name for Beloved Hospital

Our story has a beginning, but no end. Many chapters and countless heroes, but one single unifying message of love and hope. It's the story of the "hospital with the heart," which grew from beginnings as Variety Children's Hospital to achieve international renown as Miami Children's Hospital. Each year brought new stories of lives saved and prayers answered through the skill and expertise of hospital clinicians. And then, on the eve of the hospital's 65th anniversary came a new name and new logo for a beloved organization.

New name. Same heart.

In 2015, the hospital celebrated its 65th year with the unveiling of a new hospital logo which combined the baby and the globe emblem long associated with Miami Children's Health System with the Golden Bear symbol representing golf icon Jack Nicklaus. In 2015, Jack and Barbara Nicklaus and their Nicklaus Children's Health Care Foundation made a \$60 million pledge to the health system. In appreciation for their generosity, the hospital and its network of outpatient centers now proudly bear the Nicklaus name.

"We are deeply honored that our name will be associated with a healthcare organization that so many know and trust throughout the world," said Jack and Barbara in a joint statement. "Children are our region's most precious and vulnerable resource. We have heeded a call to make a difference for all children in need and have found a worthy partner in Miami Children's Health System."



Jack and Barbara Nicklaus



Together For The Children Campaign Achieves New Heights

What a year! When people come together for a good cause, remarkable things happen. Never was that more true than in 2015 as the *Together For The Children* Campaign, spearheaded by Miami Children's Health Foundation, achieved an important milestone by surpassing its initial \$150 million goal, thanks in large part to the generous pledge from Jack and Barbara Nicklaus and the Nicklaus Children's Health Care Foundation. The



The Campaign for Miami Children's

Nicklauses further embraced the *Together* movement by serving as campaign chairs.

The ongoing *Together For The Children* Campaign, which has entered its second phase,

supports the mission and vision of the hospital. Priorities include the construction of the Advanced Pediatric Care Pavilion, a landmark on the Nicklaus Children's main campus, as well as key hospital programs including research, The Heart Program and Brain Institute, the Department of Orthopedic Surgery, Cancer Center and more.

"We thank the thousands and thousands of loyal supporters who helped us achieve this remarkable milestone," said Lucy Morillo, President of Miami Children's Health Foundation. "This is a dream come true for the children and families of our community and beyond, ensuring that we address pressing funding needs so that we can continue to heal and transform lives."

Nicklaus Children's Ranks Among the Best

In 2015, Nicklaus Children's Hospital once again boasted more pediatric specialty programs ranked among the best in the nation than any other hospital in Florida.

In the 2015-16 *U.S. News & World Report* "Best Children's Hospitals" rankings, the hospital had seven ranked programs, including one listed among the elite top 10 in the nation.

Nicklaus Children's 2015-16 rankings are as follows:

- Neurology & Neurosurgery, #7
- Neonatology, #13
- Pulmonology, #21
- Orthopedics, #33
- Cardiology & Heart Surgery, #34
- Diabetes & Endocrinology, #39
- Gastroenterology & GI Surgery, #42

"All of us at Nicklaus Children's Hospital are honored to again be recognized as the home of some of the nation's top pediatric subspecialty programs," said Dr. Narendra Kini, Chief Executive Officer of Miami Children's Health System. "This leadership is a tribute to our physicians, nurses and staff for their devotion to pediatric care excellence and innovation. We look ahead to new opportunities to serve and innovate in the care of children and families in the region and beyond."

For the 2015-16 rankings, *U.S. News* sent surveys to 183 pediatric centers to obtain clinical data in 10 specialties and asked 150 pediatric specialists in each specialty where they would send children requiring advanced care. A total of 116 children's hospitals submitted data for the rankings. For the full rankings and methodology, visit <http://health.usnews.com/besthospitals/pediatric-rankings>



Nicklaus Children's Again Among Top Training Facilities

Nicklaus Children's Hospital was again ranked in 2015 among *Training* magazine's "Top 125 Training Organizations." Every year since 2006, the hospital has been included in the rankings, which recognize organizations that invest in employee development, innovative learning solutions, creative web-based training solutions, leadership development programs and more.



Miami Children's Health System Among '50 Best Workplaces for Diversity'

Great Place to Work® and *Fortune* have recognized Miami Children's Health System as one of the 50 Best Workplaces for Diversity in 2015. This is an exceptionally notable honor as recognition is based on employee assessments of the quality and inclusiveness of the workplace.



"Miami Children's Health System is honored to be recognized for our diverse workforce. This is testament to our commitment to fostering an exceptional work environment in which all employees are valued as individuals," said Michael Kushner, Senior Vice President and Chief Talent Officer for Miami Children's Health System.

The health system and the 49 other winning companies were selected based on evaluations submitted by more than 128,000 women and 69,000 minority employees on Great Place to Work's Trust Index® employee survey.



Health System Named One of 'Healthiest Companies in America'

When your business is healthcare, it's nice to be recognized for having a healthy workforce.

Miami Children's Health System was selected as one of the "Healthiest Companies in America" by Interactive Health, the country's leading provider of health management solutions. The system was one of 158 honorees from across the United States recognized for implementing life-changing preventive healthcare in the workplace, such as the health system's innovative "Lose to Win" weight management program which has made a lasting impact on participating employees.

The health system helped transform and even save the lives of employees by offering wellness programs that combine thorough health evaluations with fast, personalized results. Over 3,000 system employees participated in the Interactive Health program. Based on results, the health system identified individuals at risk and developed tailored wellness programs to help employees improve their health.

Nicklaus Nurses Win 2015 Magnet Prize®

Humpty Dumpty Falls Prevention Program™ is a Winner

Nicklaus Children's Hospital nurses are the recipients of one of the top honors that can be bestowed on a nursing team. The hospital was awarded the American Nurses Credentialing Center's 2015 Magnet Prize®, sponsored by Cerner, a global leader in healthcare technology.

This award recognizes innovative nursing programs and practices at ANCC Magnet-designated organizations and was granted in honor of Nicklaus Children's groundbreaking Humpty Dumpty Falls Prevention Program, developed by nurses and now in use in hospitals around the globe.

"The dedicated and talented nurses of Nicklaus Children's continue to demonstrate their dedication, and commitment to clinical excellence and patient safety with the innovative development of the Humpty Dumpty Falls Prevention Program. Hospitalized children around the globe are safer today, thanks to this program," said Jackie Gonzalez, Senior Vice President and Chief Nursing Officer.





Building a Better Healthcare World for Children

If you build it, they will come. This enduring cinematic phrase has always resonated for Miami Children's Health System and its growing network of outpatient centers extending from Palm Beach County to southern Miami-Dade. Indeed, no sooner are new service centers built, they quickly become essential parts of the South Florida community.

Case in point: 2015 brought the opening of a service first for the health system. The Miami Children's Hospital Ambulatory Surgery Center, the region's first and only dedicated pediatric ambulatory surgery center, quickly became a popular choice for families of children undergoing minor surgical procedures. The 36,000-square-foot center, located on the Florida International University Modesto A. Maidique campus, now serves patients five days a week. It represents a collaboration between Miami Children's Health System and a group of physician partners to enhance access to world-class pediatric surgical care for the pediatric population.

"The new center was created with the needs of our patients and families in mind. Studies show that patients and families generally prefer the scale and convenience of an outpatient center when undergoing a minor procedure," said center Medical Director Dr. Chad Perlyn.

A View to the Future with Pavilion Topping Off

Construction teams at Nicklaus Children's Hospital took it to the top in 2015, with the completion of the outer shell of the planned Advanced Pediatric Care Pavilion on the main campus near Coral Gables.

A "topping off" ceremony was held to celebrate this milestone in the construction of the planned 213,000-square-foot pavilion slated to open in 2016. Once complete, the six-story structure will offer an enhanced care environment for children and families, including three state-of-the-art intensive care units to replace existing units. Most patient rooms will be family-centered care spaces, offering an enhanced environment for children with critical healthcare needs.

The Cardiac Intensive Care Unit will occupy the second level, with the third and fourth levels housing the Pediatric Intensive Care Unit and Neonatal Intensive Care Unit respectively. The fifth level will feature a new neurology/neurosurgery unit, while the sixth level will house hematology-oncology services. The ground floor will feature family amenities and outdoor respite spaces adjacent to the first-floor lobby.

West Bird Outpatient Center

As 2015 came to a close, construction teams were putting the finishing touches on the new Nicklaus Children's Hospital West Bird Outpatient Center. The center, the system's ninth outpatient center, is located at 11449 SW 40 Street (Bird Road) and offers walk-in pediatric urgent care and X-ray services for babies, children, teens and young adults up to 21 years old. Services are provided by board-certified pediatric physicians for minor injuries and illnesses daily from 11 a.m. to 10 p.m.



Reaching North, South, East and West to Enhance Pediatric Care



Miami Children's Health System formed partnerships with collaborators from all major points of the compass in 2015, with the goal of sharing pediatric expertise to benefit children both near and far.

North: Brigham and Women's and Jupiter Medical Center

The health system and Boston-based Brigham and Women's Hospital announced plans to explore the development of a comprehensive high-risk fetal and newborn medicine program at Nicklaus Children's Hospital to care for healthy mothers who are expecting a baby with complex medical issues. Experts from the internationally renowned Brigham and Women's will share guidance and protocols and opportunities for training and education to support opening a jointly branded high-risk fetal labor and delivery unit at Nicklaus Children's Hospital in 2017.

"Brigham and Women's Hospital is a leading provider of fetal and newborn care, including the diagnosis and treatment of newborn babies with complex medical issues," said Dr. M. Narendra Kini, Chief Executive Officer at Miami Children's Health System. "We are eager to bring their expertise to Nicklaus Children's Hospital with the goal of developing a comprehensive and patient-focused facility for women with high-risk fetal pregnancies and their babies."

In addition, the hospital continued its partnership with Jupiter Medical Center, a 327-bed community hospital in northern Palm Beach County. In 2015, Nicklaus Children's teams assisted Jupiter Medical in establishing a 12-bed pediatric unit that opened in January 2016. The Nicklaus teams helped develop care and service protocols for the new unit, which was funded by the Lawrence J. and Florence A. De George Charitable Trust and Nicklaus Children's Health Care Foundation.

South: Latin America

Miami Children's Health System in 2015 announced a collaboration with the State of Mexico – the most populous state within the Latin American nation – to offer telehealth consults to support the care of children, particularly newborns. This is the first of several partnerships being discussed with the State of Mexico. As a regional leader with outstanding telehealth capabilities the health system is an attractive pediatric subspecialty partner within the region.

East: VitalMD and The Miami Medical Center

Miami Children's Health System and VitalMD® Group Holding, LLC forged a partnership to develop Florida's first and only women's and children's clinically integrated network, Conecta™ Health Network. Conecta is the

culmination of an effort to improve access to high-quality maternal and pediatric care by establishing a clinically integrated network of providers, hospitals, outpatient facilities and ancillary services working together to improve and maintain the health of the people in their communities.

As 2015 came to a close, The Miami Medical Center – a joint venture between Miami Children's Health System and other collaborators – prepared to open its doors, offering a luxurious care environment and commitment to service excellence that makes it stand apart within the market. The new 67-bed hospital, located near West Miami, is made possible through an affiliation between Miami Children's Health System; Nueterra, a global organization with expertise in developing and managing successful healthcare facilities; and VitalMD Group Holding, a large, privately held multispecialty physician group; as well as many independent adult care subspecialists. The new hospital does not offer pediatrics, beyond nursery care for healthy newborns. All pediatric care is provided at Nicklaus Children's Hospital.

West: Golisano Children's Hospital

In 2015, Golisano Children's Hospital of Southwest Florida and Nicklaus Children's Hospital, pediatric care collaborators for more than four years, announced plans to build an urgent care and ambulatory care center in Collier County. The new 17,000-square-foot facility will include the area's first and only urgent care center dedicated solely to pediatrics. It will also offer comprehensive pediatric services to the community including physical, occupational, speech/language and audiology services. In addition, Golisano Children's Hospital will relocate certain specialty services currently available at its Pediatric Specialty Clinic on Immokalee Road to the new facility.



Raising the Fiscal Fitness Bar

As a healthcare system responsible for sustaining the region's leading pediatric safety net hospital, Miami Children's Health System is a vigilant steward of its resources. After all, fiscal fitness is essential to meeting the challenge of serving the region's most vulnerable children.

2015 was a banner year for the health system, which earned A+ standing from both Fitch Ratings and Standard & Poor's credit-rating agencies.

Highlights of the year also included:

- A 2.5 percent increase in commercial payors, as a percentage of the total payor mix. The hospital still provides care for a patient population that is largely served by Medicaid, at 69 percent of the total.
- A 12.6 percent growth in services at its expanding ambulatory center network
- A 5.6 percent increase in inpatient/observation cases
- A 7.5 percent increase in surgical cases
- A 7 percent reduction in expenses per adjusted patient day

Tim Birkenstock, Chief Operating Officer, said, "When we succeed in managing our expenses and increasing our service reach and margin, it is a win for the children and families of our community. We are pleased to use gains to enhance service offerings to the betterment of the community we are privileged to serve."

Pediatric Specialists of America: New System Entity Represents Employed Practitioners



The Miami Children's Health System family announced a new enterprise in 2015. Pediatric Specialists of America was formed to represent the health system's employed practitioners, including physicians, dentists, psychologists, nurse practitioners and physician assistants.

The new organizational structure offers operational advantages for the health system's more than 200 employed practitioners, affording increased opportunities for practitioner involvement in decision making through the Pediatric Specialists of America board and committees. It also supports growth of subspecialty practices in markets beyond Florida.

"The establishment of Pediatric Specialists of America is in alignment with a trend among health systems nationwide," said Dr. Leonard Feld, the newly appointed President. "The structure is aimed at leveraging the employed practitioners in managed care contracting and aggregating clinical outcomes."

Dr. Leonard Feld, New President of Pediatric Specialists of America

Dr. Leonard Feld joined Miami Children's Health System in 2015 as President of Pediatric Specialists of

America. He brings to the position more than 35 years of experience in pediatric medical practice, medical research, teaching, and healthcare leadership.

Dr. Feld most recently served as Senior Medical Director of the Pediatric Specialists of the Carolinas Healthcare System Medical Group and Senior Academic Chair of Pediatrics for Carolinas Healthcare System in Charlotte, North Carolina. He has also served as Chief Medical Officer and Endowed Chair in Pediatrics at Levine Children's Hospital, also in Charlotte.



Dr. Feld had a longstanding academic practice in pediatric nephrology in New York, New Jersey and North Carolina. He has published extensively and has served as the editor of numerous pediatric books. He has been on editorial boards for the

American Academy of Pediatrics, on national leadership committees, and is course director of both pediatric and pediatric nephrology board-certification courses.

Dr. Feld received his medical degree and a doctorate in pathology from the State University of New York at Buffalo School of Medicine. His fellowship in pediatric nephrology was completed at Albert Einstein College of Medicine. He also earned a master's degree in medical management from Carnegie Mellon University in Pittsburgh.





Telehealth Brings Healthcare to the Workplace

Today, technology puts answers and entertainment at our fingertips and commodities are just an overnight delivery away. Is it any wonder that consumers and employers also want a faster, more efficient way to receive routine healthcare?

Miami Children's Health System in 2015 continued to break new ground in convenient healthcare delivery via telehealth partnerships with employers throughout Florida that bring care directly to the workplace.

In 2015, the hospital began partnerships with Crowley Maritime in Jacksonville, Palm Beach County Schools, and Seminole Hard Rock Hotel and Casino to offer workplace telehealth consults.

Private teleconsults with a Nicklaus Children's Hospital advanced registered nurse family practitioner are facilitated through health stations placed at a centralized workplace or office locations designated by the sponsor. The health stations, staffed by a Nicklaus Children's attendant, feature a stethoscope, scale, blood pressure cuff, otoscope, magnascope, pulse oximeter and thermometer that stream medical information via private, secure videoconferencing.

"We are delighted that we continue to find business partners eager to enhance healthcare access for their employees," said Nancy Humbert, Senior Vice President of Ambulatory Services and External Affiliations. "This is a win for everyone, with fewer employees needing to take time away from work for assessment of minor health concerns. Often, a prescription can be called in to address minor skin conditions or illnesses, enhancing access to treatment," she said.





Bringing Care Directly to South Florida Communities

For peace of mind, what could be better than having a Nicklaus Children's Outpatient Center right in the neighborhood?

Clearly, the health system's community-based centers, which offer a range of pediatric services, are a valued resource to families, with total visits for 2015 up by 12.5 percent – a record!

Miami Children's Health System features Nicklaus Children's Outpatient Centers extending from southern Miami-Dade to Palm Beach County, with locations in Doral, Miami Lakes, Midtown, Miramar, Palm Beach Gardens, Palmetto Bay, West Kendall, Weston and now West Bird (which opened in early 2016). Offerings include pediatric rehabilitation services, imaging services, subspecialty physician appointments and after-hours urgent care services (available at eight of the nine sites).



Miami Children's Health Foundation 2015 Highlights



Signature Fundraising Events Make a Difference

From a glittering award-winning gala to a spirited community run/walk, Miami Children's Health Foundation hosted an inspiring array of annual signature fundraising events in 2015 to benefit the children and families at Nicklaus Children's Hospital.



Diamond Ball: Diamonds Are Forever

More than 800 supporters came together at the JW Marriott Marquis Miami for Diamond Ball: Diamonds Are Forever, the foundation's annual gala. This signature event raised more than \$3 million, including announced gifts. Armando Christian "Pitbull" Pérez, global music

superstar, brought his electric presence to the stage as he was inducted into the Ambassador David M. Walters International Pediatric Hall of Fame. Pérez was honored for his support as Celebrity Ambassador of the *Together For The Children* campaign as well as his passion for making a difference in the community and in the lives of children worldwide.

The 5th Annual Miami Children's Health Foundation 5K Run/Walk Presented by Sabadell United Bank

This event brought together 5,500 runners, walkers and spectators for the fun-filled event in Coral Gables. Since its inception, the MCHF5K has raised more than \$2 million for Nicklaus Children's Hospital. The MCHF5K Hero, cancer survivor Melanie, inspired participants to cross the finish line and support children like her.

33rd Annual Nicklaus Children's Hospital Corporate Golf Invitational

At the 33rd Annual Nicklaus Children's Hospital Corporate Golf Invitational Presented by Stearns Weaver Miller, hundreds of business and community leaders, and volunteers came together for the families and children of Nicklaus Children's Hospital. Adding to the excitement in 2015 was the attendance by the "first family of golf," Jack and Barbara Nicklaus, chairs of the *Together For The Children* campaign.

4th Annual Wine, Women & Shoes Presented by Sergio Rossi

The 4th Annual Wine, Women & Shoes Presented by Sergio Rossi brought together more than 600 of Miami's most philanthropic and fashion-forward ladies at the JW Marriott Marquis Miami. The sold-out event raised more than \$600,000 and guests were treated to a wine tasting, a silent auction, as well as a fashion show by Neiman Marcus Coral Gables. The highlight of the luncheon was the uplifting story of Nicklaus Children's patient Gracie, who was diagnosed with Down syndrome and a congenital heart condition prior to her birth.



Walters Legacy Society – Celebrating Commitment and Generosity

By remembering Miami Children's Health Foundation in philanthropic planning, individuals join the Walters Legacy Society and help ensure that children recover from illness, reach important milestones and achieve their full potential in health and life.

The Walters Legacy Society was named for Miami Children's Health Foundation's founder Ambassador David M. Walters who, after the death of his beloved granddaughter from leukemia, vowed no child would ever need to leave South Florida to receive world-class care. A planned gift – such as a bequest, trust or gift annuity, or by making the foundation a beneficiary of a life insurance or 401k plan – helps secure the future of Miami Children's Health Foundation to benefit the children for years to come.

The foundation is grateful to thoughtful individuals like Gladys M. Stewart, who in 2015 left a legacy in the form of a gift from the heart. The generous philanthropist visited Nicklaus Children's Hospital years ago and was moved by what she saw. In her will, she left a gift of \$1.25 million to help children who receive care at Nicklaus Children's. The hospital's pediatric care center was named the "Gladys M. and Frederick Stewart Pediatric Care Center" in honor of Stewart and her late husband. Through this gift from her estate, she will be providing comprehensive care to deserving children at Nicklaus Children's Hospital. Her caring heart and commitment to children has established a legacy that will live on forever. Together, anything is possible.



'Please Don't Leave Me' Campaign Aims to Keep Children Safe

It's a haunting statistic: on average, every eight days a child dies from heatstroke after being left behind in a vehicle.

On an 80-degree South Florida day, the temperature inside a car can spike 19 degrees in only 10 minutes, with the heat rising with each passing minute.



Nicklaus Children's Hospital, Safe Kids of Miami-Dade County and Miami-Dade County Public Schools teamed up in 2015 to launch the "Please Don't Leave Me" campaign which will provide parents and caregivers across South Florida with a visual tool – reminder tags that can be hung from the rearview mirror – and helpful tips in an effort to prevent hot car tragedies.

"Heatstroke can happen to anyone, anytime and anywhere, especially in South Florida," said Dr. Jefry Biehler, a system Emergency Department physician and chair of pediatrics for the Florida International University School of Medicine. "A child's body

heats up three to five times faster than an adult's body, making a little one much more susceptible to heatstroke. That is why it is imperative that parents never leave a child unattended in a vehicle," he said.

The tags were made available through Nicklaus Children's outpatient centers throughout Florida as well as through Head Start and Early Start programs offered through the public school system.





Saving Little Hearts Via Three-Dimensional Printing

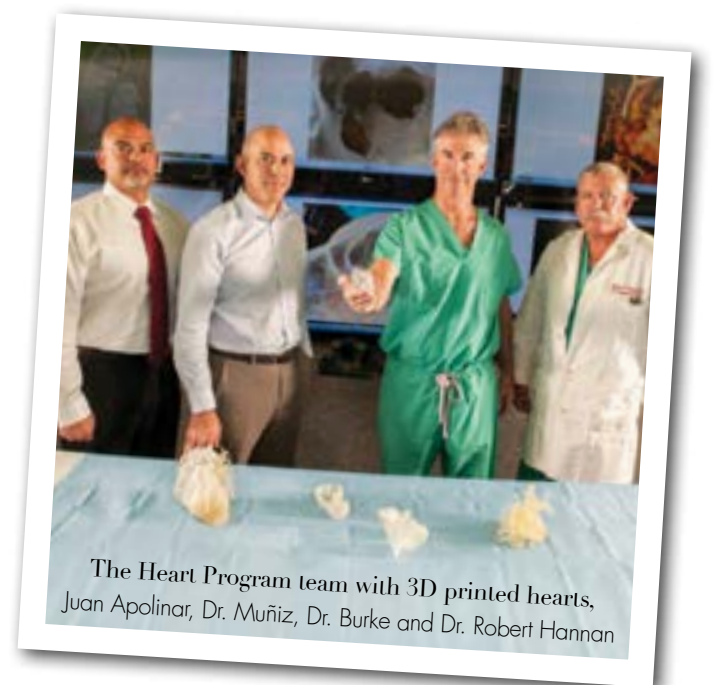
Creative problem solving has always been a hallmark of The Heart Program at Nicklaus Children's, which routinely provides treatment for children with some of the most complex heart anomalies in the world.

In 2015, that creativity took on a new dimension with the addition of a 3D printer to produce life-sized models of the hearts of patients, giving the surgical team an advantage in planning for complex surgeries, including cases that were once thought to be inoperable.

Nicklaus Children's teamed with Stratasys Ltd., a leading global provider of 3D printing and manufacturing solutions, and Advanced RP, a 3D printing and rapid prototyping provider, to bring this technology to the patients and families of South Florida and beyond. The Objet Eden260VS is one of the newest 3D printers on the market and most versatile of its kind.

Dr. Redmond Burke, Director of Cardiovascular Surgery for The Heart Program says, "These life-sized three-dimensional models enable us to hold and manipulate the smallest arteries, veins and valves of the heart, and envision and plan complex repairs. We intend to measure the impact of this technology on our surgical precision and outcomes."

"3D printing allows us to view the heart better than any photographic image. Having this technology at our fingertips opens doors to new treatment methods for the patients and families we serve. The possibilities are endless," said Dr. Juan Carlos Muñiz, Director of Cardiac MRI for The Heart Program.



The Heart Program team with 3D printed hearts, Juan Apolinar, Dr. Muñiz, Dr. Burke and Dr. Robert Hannan

Robots Are the Way of the Future at Nicklaus Children's

They may not be as appealing as the famed Star Wars droids—R2-D2 and Sphero BB—8—but the robots that landed at Nicklaus Children's Hospital in 2015 hold promise to become a child and family's best friends.

Robotic Surgery Technology

Nicklaus Children's became the first pediatric hospital in Florida to acquire the da Vinci® Xi™ Surgical System. This robotic technology can be used across a spectrum of minimally invasive surgical procedures, including general pediatric, urologic, thoracic, cardiac and gynecologic surgery.

Pediatric general surgeons and urologic surgeons on the medical staff of Nicklaus Children's use the equipment for a variety of procedures. Physicians on the staff include several who are among the most experienced in the region in performing robotic surgery.

The da Vinci system supports a less-invasive technique than traditional surgery. Procedures are always performed entirely by a surgeon. Benefits generally associated with da Vinci surgery include:

- Shorter hospital stay
- Reduced blood loss
- Reduced complications
- Reduced need for narcotic pain medicine
- Faster recovery
- Reduced scarring

For more information on the da Vinci® Xi™ Surgical System, please visit www.davincisurgery.com

Germ-Zapping Robot

Also, in 2015, the hospital acquired a Xenex germ-zapping robot, the most advanced disinfection technology available to enhance the cleanliness of the operating rooms. The hospital was the first pediatric facility in South Florida to utilize the equipment, which destroys contagious superbugs in just minutes.

The Xenex germ-zapping robot uses pulsed xenon ultraviolet (UV-C) light to effectively eliminate harmful superbugs, including clostridium difficile, methicillin-resistant staphylococcus aureus (MRSA), influenza and ebola. This portable device is being used as an extra layer of patient protection in Nicklaus Children's operating rooms after hospital staff has done a thorough cleaning of the area. The Xenex room disinfection system has been credited with helping U.S. healthcare facilities reduce rates of infection.



Dr. Fuad Alkhoury,
with da Vinci® robot

Celebrating 15 Years of Clown Care®

When a child is in the hospital, smiles and laughter can be almost as important as the latest breakthrough treatments.



In 2015, Nicklaus Children's celebrated 15 years of its Big Apple Circus Clown Care® with a Quinceañera party, a Spanish coming of age celebration held on a child's 15th birthday.

Clown Care® clown doctors are specially selected professional performers who are trained to work in the sensitive hospital environment. In partnership with medical staff, they use juggling, comedy, magic and music to help ease the stress of illness and aid in patients' healing. Clown doctors visit all parts of the hospital – inpatient units, emergency department, and outpatient clinics – infusing laughter and play as natural parts of life, even in a hospital.

Daniel Snelgrove, MD,
is pursuing a residency in neurology,
thanks to a 2003 surgery at the Brain
Institute to curb his relentless seizures.



A New Life for Daniel: From Grand Mal Seizures to Graduating Medical School and Beyond

Daniel Snelgrove was struggling during his junior year of high school. The epileptic seizures that had begun when he was 12 were getting increasingly violent and frequent, forcing the South Carolina teen to leave school in the spring of 2003.

Talk about a turnaround: In 2015, Daniel was seizure free and a medical school graduate pursuing a residency in neurology at the Medical University of South Carolina in Charleston, a transformation made possible by a 2003 surgery at the Brain Institute at Nicklaus Children's Hospital.

Like so many who come to the internationally renowned Brain Institute in search of hope for children with medically resistant epilepsy, Daniel's family had spent years pursuing treatment in their home state. Doctors in South Carolina had attempted first one anticonvulsant drug and then another, but each time Daniel's seizures would eventually resume.

A Brain Institute medical team led by neurologist Dr. Michael Duchowny and neurosurgeon Dr. Glenn Morrison determined that brain surgery could offer

Daniel a brighter future. An imaging study pinpointed a previously undetected area of malfunctioning tissue in his parietal lobe. Following brain-mapping surgeries to ensure that removing the problem tissue would not disrupt critical brain functions, Daniel was cleared for surgery to remove the lesion in August of 2003. Today he remains seizure free.

Without seizures or antiepileptic medications, Daniel began to fulfill his academic promise. "I was an average student in high school," he recalls. "But soon complex ideas became more clear," leading to his success in college and acceptance to medical school at the University of South Carolina.

Today, Daniel – Dr. Snelgrove – looks forward to giving back through a career as a neurologist. "I can certainly relate to patients with neurological challenges and hope that this will serve me well in practice," he said.

Saving Teegan: A Family's Journey in Search of Hope

It was news no parent should ever have to hear. After welcoming identical twin girls into the world in 2015, Cassidy and Chad Lexcen of Chaska, Minnesota learned that one of their newborns had an inoperable heart condition. Tiny Teegan was sent home, along with her thriving sister Riley, so that the family could spend together what little time Teegan might have.

"We lived thinking that any time she went to sleep, she might not wake up again," recalls Cassidy, mother of four. "And we did everything we could to make sure she never cried, because we were afraid the strain might be too much for her struggling heart."

Though Teegan grew only a few pounds during her first three months, a stark contrast to her twin sister, the critically ill baby stunned her family and pediatrician with each day she survived. Her will to live spurred her family to search for a miracle.

A review of innovative pediatric heart centers led the family to contact The Heart Program at Nicklaus Children's Hospital, which welcomed the Lexcens with open arms. After an assessment by the care team, it

was revealed that Teegan had only a single lung and hypoplastic left heart syndrome, essentially half a heart.

Dr. Redmond Burke, Director of Cardiovascular Surgery, used novel 3D technology to plan a complex surgery. During the seven-hour procedure, he rebuilt Teegan's aorta with donated human heart tissue, connecting the aorta and pulmonary artery and placing a shunt from the right ventricle to the right pulmonary artery.

After the December 10 surgery, the entire Lexcen family celebrated Christmas in Miami. Teegan will need to have another operation in the years ahead, a process typical of children born with hypoplastic left heart syndrome.

"Teegan is a fighter," said Chad Lexcen. "We are grateful for The Heart Program team for giving her the chance she needed."

Teegan Lexcen
now has a rebuilt heart
thanks to 3D technology.



Kira Boucas is cancer free, thanks to a bone marrow transplant at Nicklaus Children's.



A Cancer Cure for Kira

Kira Boucas, 13, can say "I beat cancer" in four languages: English, Portuguese, Italian and Spanish. The budding linguist and aspiring make-up artist (at least for the moment) is happy to have cancer in the rear view mirror after a 2014 bone marrow transplant that cured her of acute lymphocytic leukemia, a disorder that begins in the body's blood-forming cells.

When Kira was first diagnosed in January 2010, the Broward-based family immediately sought care at Nicklaus Children's Cancer Center, the region's largest provider of pediatric cancer care services.

"We appreciate that there is an entire team of caregivers, doctors, nurses and infusion specialists," said Jorge Boucas, Kira's father. "It was reassuring that they have so many to weigh in on her treatment and focus on what's best for Kira."

After a round of chemotherapy in early 2010 under the care of Dr. Guillermo DeAngulo, all seemed well with the upbeat preteen. Kira's health was so solid that Jorge felt comfortable moving with her to Italy in 2012, where young Kira quickly absorbed the Italian language. In early 2013, the family relocated to California. It was there, after a follow-up visit with an oncologist, that they received the unwelcome news that Kira's cancer had returned.

Jorge didn't hesitate. He quickly moved back to South Florida. "We wanted to return to Nicklaus Children's and Dr. DeAngulo for help in planning the next phase of Kira's care," he said.

A plan was soon devised with consultation from Dr. Kamar Godder, Director of the Blood and Marrow Transplant Program. Dr. Godder recommended that the child undergo a bone marrow transplant, which would provide her with a new immune system capable of producing healthy blood cells.

Kira was the ideal candidate. An unrelated bone marrow donor match was quickly found. And after treatment, Kira didn't experience any of the complications that can often occur while the body is rebuilding an immune system following a transplant.

What's more, Kira has some great memories of her years in treatment. A highlight was the summer sleep-away camp for children who have received cancer treatment at Nicklaus Children's. The medically supervised camp, sponsored by United Order True Sisters, provides fun activities along with opportunities for children to bond with others who have had similar medical experiences.

"Kira has stayed really positive throughout this experience," Jorge recalls. "She inspires me every day."

Surgery Puts Sarah Back on Track

Sarah Hudson has never been one to let anything hold her back. Not a genetic condition that resulted in her being hospitalized for much of the first seven years of her life, or disease-associated spinal curvature. Whatever Sarah has dreamed of doing, swimming, diving, running marathons or dancing, she has simply made it happen.

Sarah was born with Noonan syndrome, a genetic condition that can result in spinal curvature and other abnormalities. She underwent her first surgery for scoliosis at age 13 with the Center for Spinal Disorders at Nicklaus Children's Hospital. Soon after, she was back enjoying her favorite activities, including dancing and participating in school swim and dive teams. She later took up marathon running.

In 2015, during a routine follow-up visit with the Center for Spinal Disorders, Sarah, then a college senior, learned that she needed another spinal fusion procedure, due to changes that had occurred associated with Noonan syndrome. Sarah didn't bat an eye. In the fall of 2015, she arranged to finish classes at the University of Miami early so that she could undergo surgery in November.

In 2016, with clearance from her surgeon, Dr. Jahangir Asghar, she was back running marathons and later celebrated her graduation with friends and family.

"I truly am so grateful for all of my doctors at Nicklaus Children's. I wouldn't be where I am today without them," said Sarah, who plans to pursue graduate studies to become a child psychologist.

Sarah Hudson is back running marathons after a 2015 spinal surgery at Nicklaus Children's.





Patient Initiatives: Inspiring Others to Join the Fight

Nothing tells the story of how Nicklaus Children's touches lives quite so well as hospital patients and their families.

Miami Children's Health Foundation's Patient of the Month program shares the journeys of families whose children have received care at the renowned hospital.

Patients featured in 2015 included Kellen, Devin, Gracie, Isabella, Melanie, Felix, Jimmy, Dayana, Izabella, Annabella and Maya, whose stories are available on the foundation website.

The Patient of the Month initiative has led to enduring philanthropic collaborations. Patients and their families have been inspired to attend fundraising events, provide testimonials, and also serve as spokespersons and donors.

Another patient initiative is the annual Carlin Family Nicklaus Children's Hospital Prom. In 2015, the foundation celebrated the 2nd Annual Carlin Family Nicklaus Children's Hospital Prom, inspired and funded by Chanin and Adam Carlin, who have committed funding to the prom for five years.

The 2015 prom was truly a night to remember with a theme of Swingin' Rockin' & Rollin', a tribute to the hospital's 65th Anniversary. The evening provided 95 attendees the opportunity to experience a once-in-a-lifetime event. Wearing prom dresses and tuxes provided by generous sponsors, the teens danced the night away, forgetting their conditions if only for one night.

Working Today to Prepare Tomorrow's Pediatricians

Among Nicklaus Children's Hospital's most important roles is training and molding the next generation of pediatric specialists to ensure that they are ready to serve the children of today and tomorrow.

Founded as early as 1958, and accredited in 1965, the hospital's pediatric teaching program is the largest in the Southeast, providing top-quality training for 84 pediatric residents and 33 subspecialty fellow trainees annually in 14 pediatric subspecialties.

Pediatricians and subspecialists who received training at Nicklaus Children's are now practicing throughout the nation and in countries around the world.

Highlights of the 2015 training program include:

- Nicklaus Children's residency program consistently maintains one of the very top American Board of Pediatrics pass rates among programs in the state of Florida, according to results shared on the board website.
- Sixty percent of the 2015 residency program graduates went on to accept prestigious subspecialty fellowships.
- Equally important, the remaining 2015 graduates went on to pursue careers in primary-care pediatrics, with several securing positions right here in the South Florida community.

Nicklaus Children's also supports the pediatric community by keeping practitioners informed of the latest developments in the field of pediatrics and helping prepare pediatricians for board recertification through live courses and online education. The hospital further supports the new generation of trainees and physicians by investing in technology to bring educational content directly to the practitioner through the iLearnPeds platform, a web- and cloud-based, continuing medical education-compliant, multimedia digital library.

What's more, for 51 years, the hospital has hosted "Perspectives in Pediatrics," the longest-standing pediatric postgraduate course in the nation. More than 800 pediatricians from all over the world come to South Florida annually to participate in this renowned program, which features experts from around the globe. The hospital's Pediatric Board Review Course has been offered for 19 years and has been instrumental in preparing pediatricians from all over the U.S. to pass their board recertification. The course is recognized by the American Board of Pediatrics as an approved maintenance of certification activity.



Research For a Brighter Tomorrow

When hope is in short supply for critically ill children and their families, breakthrough medical research can offer a chance for a brighter tomorrow. Miami Children's Research Institute, with more than 200 active protocols for 2015, is the region's largest provider of pediatric clinical research, pursuing protocols of potential emerging treatments and ongoing assessments of prevailing interventions to ensure the best possible care for children the world over.

2015 was a milestone year for the institute, which joined other leading Florida research organizations to form OneFlorida Clinical Research Consortium. The consortium is comprised of 22 hospitals, 914 clinical practices and 4,100 physicians with a shared goal of advancing new care options and enhancing outcomes for children. OneFlorida is among 13 research collaboratives throughout the U.S. to have joined the National Patient-Centered Clinical Research Network.

Other highlights of 2015 include:

Assessing New Treatments for Children with Complex Epilepsy

Children with Dravet or Lennox-Gestaut syndromes often experience relentless seizures that cannot be managed through conventional methods. In 2015, the Nicklaus

Children's Brain Institute participated in several Food and Drug Administration (FDA)-approved investigations to assess the safety and efficacy of cannabidiol in the care of children with these complex disorders. The hospital was part of a placebo-controlled study and later an open-label extension study to assess whether this promising substance reduces seizures in this patient population.

Planning for Medical Intervention of Tomorrow

Personalized medicine – treatment specifically tailored to an individual patient – is widely regarded as the future of healthcare. Miami Children's Research Institute is helping pave the way through a pharmacogenomics study to assess variation in a gene that impacts how well the body uses certain drugs. Families of children identified as having either a poor, normal or ultra-rapid metabolism are participating with genetic and pharmacogenomics specialists to assess the genotype frequencies and learn parents' views on using genomic information in pediatric healthcare. Knowledge garnered promises huge benefits for the future, as treatments can be targeted to ensure the best possible care for each individual child.

Assessing Long-Term Outcomes Following Scoliosis Treatment

Nicklaus Children's Hospital is a regional leader in providing surgical intervention for children with idiopathic scoliosis, or curvature of the spine. To assess the long-term impacts, the surgical and research team created a data registry in 2008 to follow patients and assess their well-being over a lifetime. In 2015, the program met with patients following up 10 years after surgery. This ongoing work contributes to medical knowledge about the safety and impact of treatment.

Supporting Breakthrough Therapy for Leukemia

A study conducted in part at Nicklaus Children's Hospital Cancer Center led to the 2015 Food and Drug Administration designation of a new breakthrough therapy for acute lymphoblastic leukemia. The designation of inotuzamab ozagmacin as a breakthrough therapy followed a clinical trial that compared the antibody-drug to standard-of-care chemotherapy.

For information about open studies at Nicklaus Children's Hospital, visit www.nicklauschildrens.org/research

2015 Community Benefits

Miami Children's Health System: The Children's Champion

Miami Children's Health System is committed to being the *Children's Champion*. We live that commitment daily, contributing to the families of our beloved community in ways both big and small. Our caring hearts and hands provide millions of dollars in uncompensated medical care annually for disadvantaged families, as well as enrichment programs to enhance the lives of children with special medical needs.

We are proud to make a difference each and every day. Here's how:

An Economic Force in Miami-Dade County

Miami Children's Health System contributes to the local economy in many ways. The health system employs a workforce of more than 3,550 employees. During 2015, the hospital contributed approximately \$68 million in construction spending to the local economy for projects paving the way for its planned new Advanced Pediatric Care Pavilion.

Providing a Safety Net for Children

Nicklaus Children's Hospital is the state's leading provider of healthcare services for medically needy children. Each year the health system contributes from \$16 million to \$20 million in uncompensated care. It's part of Nicklaus Children's role as a regional safety-net facility, providing care for uninsured and underinsured

children who need the pediatric specialty services that have earned the hospital stature among the nation's best pediatric hospitals. In addition to uncompensated care, 69 percent of patients are funded by Medicaid or a Medicaid HMO. We are indeed here for the children!

Training Tomorrow's Pediatric Specialists

At Nicklaus Children's Hospital, the next generation of pediatricians and pediatric subspecialists is already hard at work. The hospital is proud to be the largest provider of pediatric medical education in the southeastern United States, offering training for 84 pediatric residents and 33 subspecialty fellows annually. Contributions to physician and nursing education include a high-tech pediatric simulation program featuring child-size medical mannequins that duplicate the physiological responses of children.



Primary Care

Nicklaus Children's provides primary care and a medical home to the Medicaid population through its Pediatric Care Center located on the hospital's main campus. The Pediatric Care Center offers full-service pediatric and adolescent primary and specialty care for children from infancy up to 21 years of age. The center, which hosted about 11,165 visits in 2015, provides comprehensive, coordinated and family-centered clinical care with the goal of supporting families in the promotion of children's health and the prevention of childhood diseases. The Pediatric Care Center accepts all types of insurance, including Medicaid. For those without insurance, a sliding-scale payment structure is in place based on ability to pay.

Pediatric Dental Services

Nicklaus Children's is a regional leader in providing dental services – including outpatient services and surgical services – to medically underserved children and adolescents. The demand for these services exceeds capacity. The Pediatric Dental Residency Program, situated at Nicklaus Children's Hospital Doral Outpatient Center, provided care for approximately 24,856 patient visits in 2015, while a new Adolescent Dental Program hosted 2,351 visits.

Medical Outreach to Serve Those in Need

Health Connect in our Schools: Through this program, funded by The Children's Trust, Nicklaus Children's



provides staffing for 12 clinics in the Miami-Dade County Public School system, offering primary care, first aid, vision, height/weight, body mass index screenings, and assessment and referral as needed. The nurses not only offer primary care services for students, but also offer health education to parents and school staff on topics of interest. During the 2014-2015 school year, the program managed more than 2,440 visits.

Supporting New Mothers in Caring for Babies: To help new mothers meet the needs of premature babies, the hospital partnered with The Children's Trust to provide parenting work groups for first-time mothers, teen mothers, and mothers with babies in the hospital's Neonatal Intensive Care Unit. The focus of the program is to support new parents in understanding the importance of bonding and attachment with babies.

Classes and Programs to Promote Children's Well-Being

Several Nicklaus Children's departments – including the Department of Learning and Development, Trauma Services, Rehabilitation Services and the Child Life Department – work collaboratively to offer a variety of health- and safety-related classes and programs for parents, caregivers and children. Topics include:

- Breastfeeding
- Child life community field trips
- Child safety seat inspection station, offering inspections of safety seats for proper installation, product recalls and appropriateness for the age of the child
- CPR for parents and caregivers
- Diabetes management for children and teens
- First aid
- Infant massage
- Parenting skills
- Pool safety
- Presurgical orientations "Scrub Club"
- Safe Sitter Program (8-hour program that instructs teens in caring for small children)
- Safety health fairs (offered on campus and on location)
- Safety on Wheels rallies, available on request to inspect wheeled craft for safety and teach children about riding safely, including use of helmets
- Sibshops offering interactive activities and support for siblings of children with chronic health conditions
- Swimming lessons



Specialty Camps Brighten Lives of Children with Chronic Illnesses

As part of a holistic approach to the care of critically ill children, Nicklaus Children's Hospital offers a series of annual special camps that have enriched the lives of thousands of children from South Florida and beyond. Programs offer children with special needs the chance to enjoy activities and friendships with children with similar needs in a safe and supportive setting. Offerings include:

- Camp Funrise, a specialty camp for children with arthritis and related conditions conducted by the hospital's Division of Rheumatology. The free week-long summer camp is for children ages 8 to 12 whose special needs make it impossible for them to attend other camps.
- Camp Superstar, a weekend overnight camp for children affected by craniofacial differences and their families. The camp, for children ages 8 to 15, offers fun activities and camaraderie with other children and families with similar life experiences.

- Diabetes Youth Camp, a week-long camp for children ages 6 to 12, managed by the Department of Endocrinology. Children participate in managing their health, while having fun with other children with diabetes.
- Camp United Order True Sisters, a seven-day sleep-away camp for children ages 7 to 17 who have cancer. The camp helps the children develop self-reliance while forming bonds with other children with cancer.
- Ventilation-Assisted Children's Center (VACC) Camp, a week-long camp for children requiring ventilation assistance and their families.
- Camp DMC, a multi-week therapeutic day camp for children with autism and related disorders. The program provides fun-filled activities to enhance each child's social and communications skills.

Supporting Families of Hospitalized Children

When a child is hospitalized, the stress on the family can be enormous. To help support families of children in its care, Nicklaus Children's offers a network of support services ranging from lodging near the hospital to free meals and special services to reduce stress.

- Nicklaus Children's Devonshire Apartments feature 20 apartment units located two blocks from the hospital. Units are made available to families from beyond Miami-Dade County at minimal cost.
- Free meals from the hospital's cafeteria are made available to disadvantaged families of hospitalized children.
- Taxi vouchers are made available to provide transportation for disadvantaged families.
- Free parking is offered in the hospital's parking garage and a free shuttle service helps families navigate the campus.

- Nicklaus Children's hospital features a full-service family resource center. The Michael Fux Family Center offers amenities, including laundry services, a movie theater, computer stations, library, exercise room, kitchen, children's art and video center, showers and lockers, a breastfeeding room, massage and hair services, and an ongoing calendar of activities including scrapbook-making, classes on health topics and other diversions for patients and their families. All services are offered to families without charge.
- Educational tools, internet access, a hospital guide and numerous entertainment options are available to hospitalized patients and their families through the GetWellNetwork®. Options available include movies on demand, television channels, games, storytelling and music as well as tools for sharing information about the family's needs, expectations and satisfaction with services.

- Nicklaus Children's offers several play rooms and teen rooms to enhance the care experience for children and families. The hospital's large play room includes an outdoor screen-enclosed area. Two teen rooms are furnished with teen-friendly equipment.



- Specially trained therapy dogs and their owners visit children at the hospital several times per week.
- The Big Apple Circus *Clown Care*® brings laughter and joy to the bedsides of hospitalized children.
- Child Life Specialists are available to help children understand what to expect while they are in the hospital, provide them with ways to normalize the environment through coping and distraction, and facilitate play and interaction with other hospitalized children. These specialists also help children and families become familiar with the hospital prior to admission, and provide instruction about the diagnosis and pending treatments.
- MCHTV, available in patient rooms and hospital waiting areas, includes child-friendly segments on health, travel, cooking, weather, news, sports and entertainment.

Helping Special Olympians Fulfill Dreams

Doctors and caregivers from Miami Children's Health System annually provide support for Special Olympics Florida, offering medical screening for prospective Special Olympic athletes to ensure they are healthy enough to participate in competitive sporting events. Each year the health system conducts several health screening events in which candidates undergo medical assessment of vital signs, vision and hearing and other measures that can impact ability to safely compete.

Helping Children Develop Work Skills

Nicklaus Children's Hospital participates annually in a number of programs to help children develop work skills. Project Victory, a collaborative program with Miami-Dade County Public Schools, provides opportunities for special-needs teenagers to gain life skills through work. The goal is to support the teens in acquiring skills that can help them secure jobs upon graduation.

In addition, the hospital participates with Miami Senior High School's medical magnet program, providing learning opportunities for students interested in careers in nursing and other medical pursuits.

Teaching the ABCs of Health and Wellness: HealthTeacher

Nicklaus Children's is partnering with school districts in Miami-Dade, Broward and Palm Beach counties to teach children how to incorporate health and wellness into their lifestyles. The hospital makes available online a health curriculum developed by HealthTeacher. The program was designed for kindergarten through high school students with topics ranging from good nutrition to bicycle safety. Among HealthTeacher offerings is GoNoodle, a program of desk-side interactive fitness activities that enhance learning and wellness.

A Website with a Difference

The Nicklaus Children's Hospital website, www.nicklauschildrens.org, offers a wide range of health information content for children and families as well as consumer information, including links to consumer websites, referencing food and children's product recalls. During 2015, the site experienced a 42 percent increase in overall referral web traffic user sessions and a 232 percent increase in online appointment requests.

Sponsorships to Benefit Children

The health system provides funding support for programs and activities that benefit children, including the Junior Orange Bowl, the world's largest youth festival, which includes annual youth competitions in athletics and other pursuits such as singing, art and writing. In addition, the hospital provides first aid services for more than a dozen athletic competitions held throughout the region.



2015 Awards and Recognition



National

Nicklaus Children's Pediatric Specialty Services Again Ranked Among the Best in the Nation

Seven Nicklaus Children's subspecialty programs were again ranked among the best in the nation, according to *U.S. News & World Report's* 2015-16 "Best Children's Hospitals" rankings. No other hospital in Florida had more ranked pediatric programs. Nicklaus Children's also had the most ranked specialties of any hospital in South Florida and is the only hospital in the state to have a program (Neurology & Neurosurgery) included among the nation's top 10.

Hospital's Humpty Dumpty Falls Prevention Program™ Receives Top Magnet Prize®



Nicklaus Children's was the winner of the American Nurses Credentialing Center's 2015 Magnet Prize, a prestigious accolade that recognizes innovative nursing programs and practices in ANCC Magnet-recognized organizations. Nicklaus Children's was honored for its Humpty Dumpty Falls Prevention Program, which has shown to be an effective tool in the prevention of unintentional injury due to falls and is used in hospitals around the world.

Becker's Hospital Review Names Nicklaus Children's Among Top Places to Work in Healthcare



Nicklaus Children's was again ranked by *Becker's Hospital Review* among the top 150 places to work in healthcare. Those honored are chosen based on benefit offerings, wellness programs, commitment to diversity and inclusion, professional development opportunities and environments that promote employee satisfaction and work-life balance.

Health System Recognized Among 'Healthiest Companies in America'



Miami Children's Health System was recognized as one of the "Healthiest Companies in America" by Interactive Health, the country's leading provider of health management solutions. The system was among honorees from throughout the United States recognized for implementing life-changing preventive healthcare practices in the workplace.



IDG's Computerworld Names Nicklaus Children's to 2015 List of 100 Best Places to Work in IT



IDG's Computerworld recognized Nicklaus Children's on its 2015 Best Places to Work in IT listing. The hospital was one of 100 top organizations selected for challenging their IT staffs while providing great benefits and compensation. Nicklaus Children's has been recognized in the list since 2012.

Diabetes Center Receives Education Certification

The American Association of Diabetes Educators has granted accreditation to the Diabetes Center in the Division of Endocrinology at Nicklaus Children's Hospital. This accreditation requires the development and standardization of a diabetes self-management curriculum especially for children, along with quality metrics in outcomes for this patient population.

Dr. Nolan Altman Wins Gold Medal Award

Dr. Nolan Altman, Chief of the Radiology Department at Nicklaus Children's, has received the Gold Medal Award from the American Society of Pediatric Neuroradiology. The award, the society's most distinguished honor, recognizes those who have made extraordinary contributions to enhance the development and stature of pediatric neuroradiology.

Dr. Marisa Azaret Named Sentinel Award Recipient

Dr. Marisa Azaret, Clinical Director of the Division of Psychology at Nicklaus Children's and host of CNN en Español's *Vive la Salud con la Dra. Azaret*, is the recipient of a 2015 Sentinel Award for a health program she developed on autism. The Sentinel Awards are presented in partnership with the Centers for Disease Control and Prevention.

Hospital Photographs Selected for National Children's Hospitals Photo Exhibit

Two photographs by Edgar Estrada, Senior Medical Photographer at Nicklaus Children's, were selected for inclusion in the 2015 Children's Hospitals Photo Exhibit, a national competition administered by the Children's Hospital Association. The presentation celebrates children's hospitals and their commitment to the health of all children.



Regional



Nicklaus Children's Receives Three 'Kids Crown' Awards

Nicklaus Children's received three 2015 *South Florida Parenting Kids Crown Awards*. The recognition includes:

- Miami-Dade Best ER Hospital: Nicklaus Children's Hospital
- Multiple Counties Best Urgent Care: Nicklaus Children's Urgent Care Centers
- Miami-Dade Best Physician/Medical Office: Dr. Parul Jayakar/Nicklaus Children's Hospital

Kids Crown winners are nominated and chosen annually by the readers of *South Florida Parenting*.

Special Olympics Florida Honors Nicklaus Children's for Commitment to Health of Athletes

Special Olympics Florida of Miami-Dade County presented Nicklaus Children's with an award for its ongoing commitment to providing medical screenings and health support to athletes with intellectual disabilities. The hospital began partnering with Special Olympics Florida in 2013 to provide sports physicals to athletes interested in participating in Special Olympics events.

Dr. Chad Perlyn Elected President of Plastic Surgeons Organization

Dr. Chad Perlyn, attending plastic surgeon at Nicklaus Children's and Chief of the Division of Plastic Surgery for Florida International University College of Medicine, has been elected President of the Greater Miami Society of Plastic and Reconstructive Surgeons.

Nicklaus Children's Achieves Stage 6 Recognition for Electronic Medical Record Adoption

Nicklaus Children's achieved Stage 6 on the Electronic Medical Record (EMR) Adoption Model created by HIMSS Analytics, which provides advisory services to healthcare organizations. The adoption model was created by HIMSS in 2005 to help healthcare organizations in its database evaluate the progress and impact of electronic medical record systems for hospitals in the HIMSS Analytics™ Database.

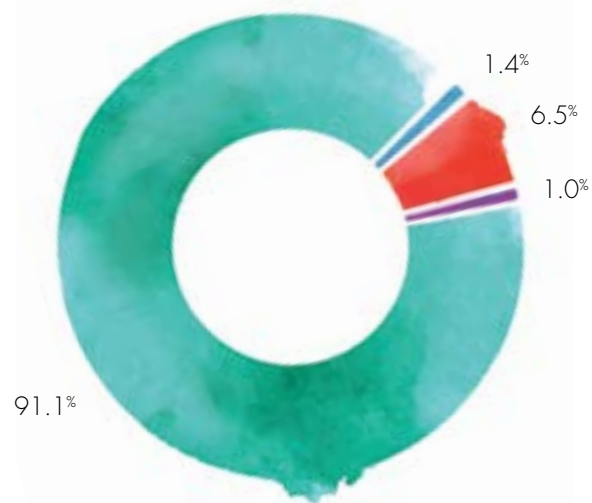
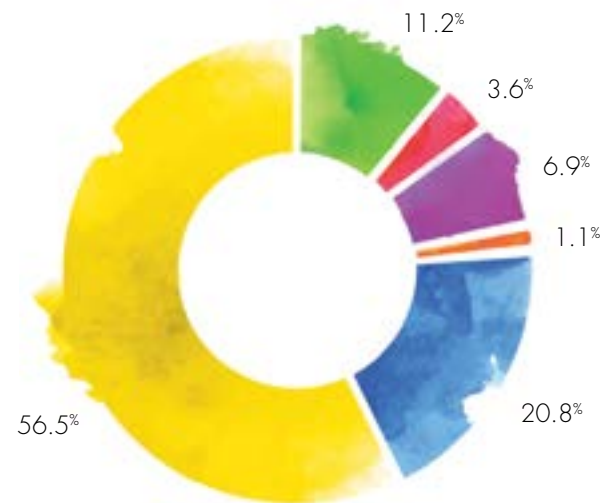
Nicklaus Children's Named to InformationWeek Elite 100

InformationWeek Elite 100 Nicklaus Children's was again ranked by InformationWeek in its Elite 100 List for 2015. This list ranks the top business technology innovators in the U.S.

2015 Financial and Statistical Highlights

2015 Expenses

- Salary and Benefits
- Supplies
- Malpractice and Other Insurance
- Depreciation and Amortization
- Interest
- Other

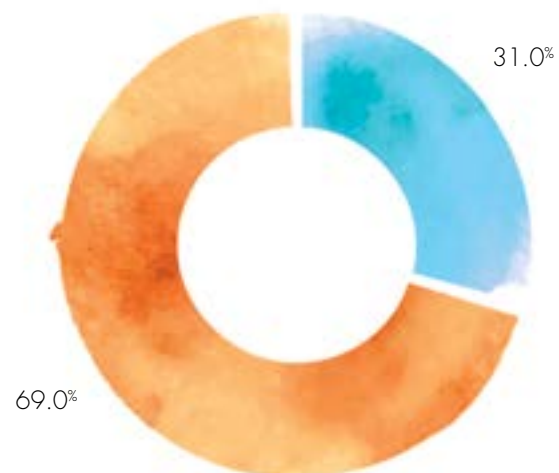


2015 Sources of Revenue

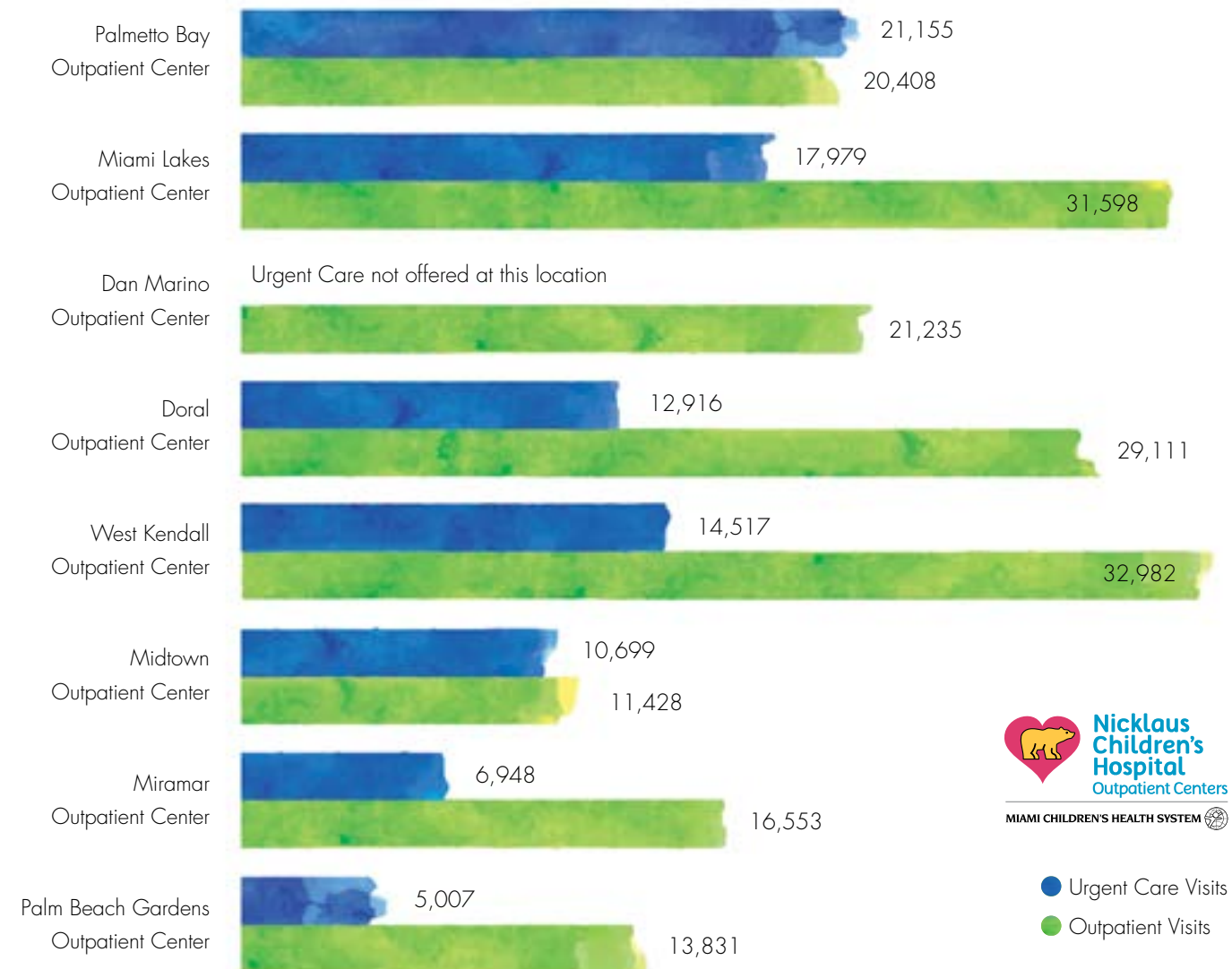
- Net Patient Revenue
- Investment Income
- Grants and Other Revenue
- Net Assets Released from Restrictions Used for Operations

2015 Payor Mix

- Medicaid, Self Pay & Other Government
- Contracted Managed Care



2015 Outpatient Center Statistical Data



- Urgent Care Visits
- Outpatient Visits

2015 Statistical Data

Total Inpatient Days:	63,857	Ambulatory Visits:	89,221
Total Inpatient Admissions:	10,869	Observation Visits:	5,081
Inpatient Average Daily Census:	175	Private Outpatient Visits (main campus):	110,930
Inpatient Occupancy:	60.5%	Private Outpatient Visits (ambulatory centers):	177,146
Total ER Visits (main campus):	88,325	Total Surgical Cases:	15,689
General Clinic Visits:	11,890	Average Length of Stay:	5.8



2015 Board of Directors

Mr. Alex Soto, Chairman	Mr. Juan Carlos Mas
Jaret Davis, Esq., Vice Chairman	Mr. Jay Massirman
Jefry Biehler, MD, Secretary	Mr. Steven McKean
Maria Franco, MD	Marcos Mestre, MD
Mr. Ghislain Gouraige	Lucy Morillo, Esq.
Deise Granado-Villar, MD	Mr. Mario Murgado
Mr. Gary Gregory	Mr. Joseph Nader
M. Narendra Kini, MD	Phillip Newcomm, MD
Ms. Marile Lopez	Mr. Keith Ward



2015 Board of Directors

Marcos Mestre, MD, Acting Chair	Andre Susla, Esq., Secretary	M. Narendra Kini, MD	José Rosa-Olivares, MD
Leonard Feld, MD, President	Sandeep Davé, MD	John Ragheb, MD	Mr. Alex Soto
Mr. Timothy Birkenstock, Treasurer	Robert Hannan, MD	John Rhodes, MD	

2015 Division Chiefs

Nolan Altman, MD	Maria Antonella	Alisa Muñoz Crim, MD, Interim	Rosie Roldan, DDS
Marisa Azaret, PhD	Denaro, MD, Interim	Chad Perlyn, MD	José Rosa-Olivares, MD
Aramys Barzaga, MD	Luis Gonzalez-Mendoza, MD	John Ragheb, MD	Anthony Rossi, MD
Redmond Burke, MD	Vivian Hernandez-Trujillo, MD	Felix Ramirez-Seijas, MD	Harry Shufflebarger, MD
Metee Comkornruecha, MD	Parul Jayakar, MD	Otto Ramos, MD	Michael Tidwell, MD
Sandeep Davé, MD	Marcos Mestre, MD	John Rhodes, MD	



2015 Board of Directors

Ms. Marile Lopez, Chair	Ms. Maria Johnston
Lucy Morillo, Esq., President and Chief Executive Officer	Mr. Drew Kern
Mr. Fernando Perez-Hickman, Treasurer	Mr. David Martin
Ravneet Chowdhury, Esq., Secretary	Mr. Juan Carlos Mas
Steven Kerr, PhD, Officer	Ms. Andria Miyares
Ms. Eilah Campbell-Beavers	Mr. Mario Murgado
Ms. Mayi de la Vega	Ms. Marlene Santos
	Mr. Alex Soto

Ex-Officio: _____

M. Narendra Kini, MD Mr. Thomas M. Cornish

In Memoriam: _____

Ms. Florence Groover Frank Ambassador David M. Walters



2015 Board of Directors

Mr. Juan Carlos Mas, Chairman	April Andrews-Singh, Esq., Secretary/General Counsel	Ms. Marile Lopez
Mr. Alex Soto, Vice Chairman	Mr. Timothy Birkenstock, Treasurer	Ms. Barbara Nicklaus
M. Narendra Kini, MD, President and Chief Executive Officer	Mr. Michael Fux	

2015 Nicklaus Children's Hospital and Miami Children's Health System Leadership Team

M. Narendra Kini, MD, Chief Executive Officer	Ms. Nancy Humbert, Executive Vice President of Ambulatory Services and External Affiliations
Jefry Biehler, MD, Chair Department of Pediatrics	Mr. Michael Kushner, Senior Vice President, Chief Talent Officer
Mr. Timothy Birkenstock, Senior Vice President, Interim Chief Operating Officer	Mr. Ed Martinez, Senior Vice President, Chief Information Officer
Leonard Feld, MD, President, Pediatric Specialists of America	Lucy Morillo, Esq., President, Miami Children's Health Foundation
Ms. Jackie Gonzalez, Senior Vice President, Chief Nursing Officer and Patient Safety Officer	Mr. Michael Davis, Corporate Vice President of Strategy Business Development and Innovation
Deise Granado-Villar, MD, Senior Vice President for Medical and Academic Affairs, Chief Medical Officer	Mr. Michael Durr, Interim Chief Financial Officer
April Andrews-Singh, Esq., General Counsel and Senior Vice President for Legal and Governmental Affairs	Mr. Armando Llechu, Vice President, Clinical Operations
	Jose Perdomo, Esq., Senior Vice President of Ethics and Compliance, Privacy Officer
	Marcos Mestre, MD, President, Medical Executive Committee

2015 Nicklaus Children's Hospital Medical Executive Committee

Marcos Mestre, MD, President	Marco Danon, MD	Alex B. Koetzle, MD	Stephen Swirsky, DO
Marcelo Laufer, MD, Vice President	Julio Egusquiza, MD	Sarah Legorburu-Selem, MD	Roberto Tuchman, MD
Sanjiv Bhatia, MD	Luis Gonzalez-Mendoza, MD	Mario Martinez, DDS	
Juan Bolivar, MD	Deise Granado-Villar, MD	L. Santiago Medina, MD	
Mayra Capote, MD	Ziad Khatib, MD	Moises Simpser, MD	

Ex-Officio: _____

M. Narendra Kini, MD, MHA, President and Chief Executive Officer	Mr. Timothy Birkenstock, Acting Chief Operating Officer
Ms. Jackie Gonzalez, ARNP, Senior Vice President, Chief Nursing Officer	Jacques Orces, DO, Chief Medical Information Officer



Department Chiefs and Division Directors

- Chief Medical Officer, Senior VP for Medical and Academic Affairs: Deise Granado-Villar, MD
- President of the Medical Staff: Marcos Mestre, MD
- Vice President of the Medical Staff: Marcelo Laufer, MD
- FIUCOM Chair of Pediatrics: Jefry Biehler, MD
- Director of Medical Education: Rani S. Gereige, MD
- Pediatric Residency Program: Beatriz Cunill-De Sautu, MD, Director
- President of the Alumni Association: Mayra Capote, MD
- LifeFlight Services and ECMO: Keith Meyer, MD, Director
- Global Health: Andrea Maggioni, MD, Director
- Pediatric Care Center: José Rosa-Olivares, MD, Director
- Urgent Care Centers: Maria Ramon-Coton, MD, Interim Medical Director
- Operating Room: Sanjiv Bhatia, MD, Director
- Dental Clinic & Pediatric Dentistry Residency Program: Rosie Roldan, DMD, MD, Director
- Miami Genetics Lab: Parul Jayakar, MD, Director
- Brain Institute: Prasanna Jayakar, PhD, Director
- Anesthesiology Department: Wm. Christian Bauer, MD, Chief
- Dentistry Department: Mario J. Martinez, DDS, Chief
- Neurology Department Divisions: Trevor J. Resnick, MD, Chief
 - Clinical Psychology: Marisa Azaret, PsyD, Director
- Orthopedic Surgery Department: Michael Tidwell, MD, Chief
- Pathology Department: Steven J. Melnick, PhD, MD, Chief
- Pediatric Medicine Department Divisions: Marco Danon, MD, Chief
 - Adolescent Medicine: Lorena M. Siqueira, MD, Director
 - Allergy & Immunology: Vivian Hernandez-Trujillo, MD, Director
 - Cardiology: John F. Rhodes, Jr., MD, Medical Director
 - Anthony Rossi, MD, Head, Cardiac Critical Care
 - Clinical Genetics & Metabolism: Mislen Bauer, MD, Director
 - Critical Care Medicine: Andre Raszynski, MD, Director
 - Bala Totapally, MD, Medical Director, PICU
 - Dermatology: Ana Margarita Duarte, MD, Director
 - Emergency Medicine: M. Antonella Denaro, DO, Interim Medical Director
 - Endocrinology: Luis Gonzalez-Mendoza, MD, Director
 - Gastroenterology: Jesse Reeves-Garcia, MD, Director
 - Hematology/Oncology: Enrique Escalon, MD, Director
 - Hospitalist Services: Mario Reyes, MD, Director
 - Infectious Diseases: Otto M. Ramos, MD, Director
 - Neonatology: Magaly Diaz-Barbosa, MD, Medical Director
 - Nephrology: Felix Ramirez-Seijas, MD, Director
 - Preventive Medicine/Health Promotion: Deise Granado-Villar, MD, Director
 - Pulmonology: Antonio Rodriguez, MD, Director
 - Rheumatology: Rafael Rivas-Chacon, MD, Director
- Pediatric Surgery Department: Cathy Anne Burnweit, MD, Chief
- Psychiatry Department: Americo Padilla, MD, Chief
- Radiology Department: Nolan R. Altman, MD, Chief
- Surgery Department Divisions: Sanjiv Bhatia, MD, Chief
 - Cardiovascular Surgery: Redmond Burke, MD, Director
 - Neurosurgery: John Ragheb, MD, Director
 - Ophthalmology: Roberto Warman, MD, Director
 - Otolaryngology: Gaston de Cardenas, MD, Director
 - Plastic Surgery: S. Anthony Wolfe, MD, Director
 - Urologic Surgery: Rafael Gosalbez, MD, Director



A Special *Thank You* From Miami Children's Health Foundation



2015 was an incredible year of transformation for Miami Children's Health Foundation. The entire community came together in support of our children and we had a record-breaking year as we raised \$71.5 million! As a result, the foundation achieved an important milestone by surpassing its initial \$150 million goal for the *Together For The Children* capital campaign.

The health of our children is fundamental, and our hospital needs to be well positioned to provide the very best care to them now and to tackle health challenges in the future.

In 2015, we reached incredible milestones, including providing resources for the construction of the Advanced Pediatric Care Pavilion, which is transforming our campus and the care of critically ill patients. The same year, the first family of golf, Jack and Barbara Nicklaus, became our Campaign Chairs and through their Nicklaus Children's Health Care Foundation, made a \$60 million commitment to support our mission.

All of these accomplishments are thanks to the generous support of our donors who have funded technology, research and innovation; expanded care access; and made medical advances that are giving children healthier futures. We are supporting our goals to continue bringing hope for better outcomes, better health, and a better quality of life for patients in South Florida and beyond.

I am humbled and filled with gratitude for the overwhelming support we have received from the community and beyond in 2015. Alone, each one of us has the power to make a difference; together, we can transform lives.

It is incredibly gratifying to know that the children can count on you. With your support, I have no doubt we will continue to succeed, and continue our transformation to give children better health for life.

Together, Anything Is Possible

Sincerely,

A handwritten signature in black ink, appearing to read "Lucy Morillo".

Lucy Morillo, Esq.
President and Chief Executive Officer,
Miami Children's Health Foundation



Children's Miracle Network Hospitals: Making a Difference One Dollar at a Time



Nicklaus Children's Hospital is the exclusive Children's Miracle Network Hospital in Miami-Dade, Broward and Monroe counties. Children's Miracle Network Hospitals® (CMN Hospitals) raises funds and awareness for 170 member hospitals across the U.S. and Canada. Its core philosophy is to keep 100 percent of donations in the local community in which they are raised. Funds for CMN Hospitals are raised year-round by national and local partners. In 2015, Children's Miracle Network Hospitals' partners soared to new heights with their fundraising campaigns and events throughout the year.

Miracle Icon Campaigns

- Publix Super Markets, Inc. raised \$883,400 during its three-week campaign, an increase of 49 percent.
- Costco raised \$395,500 during its month-long campaign, an increase of nearly 15 percent.
- Sunshine Gasoline raised nearly \$30,000 in its second annual campaign, an increase of 89.48 percent.
- Walmart and Sam's Club raised more than \$275,060 during their six-week campaign, an increase of 22.9 percent.

Events and Promotions

- IHOP Restaurants hosted its annual National Pancake Day and two icon campaigns, and raised more than \$176,980, a 25.8 percent increase.
- Dairy Queen hosted Miracle Treat Day, where 24 local Dairy Queen locations participated in the annual campaign and donated a portion of the sale of every Blizzard® Treat.
- 106 companies participated in Miracle Jeans Day and raised nearly \$20,000.
- The 15th Annual Marriott/CMN Hospitals golf tournament raised more than \$76,600.
- The 9th Annual Taste of Harbor Beach event raised \$70,943.
- The Annual Hardware Conference (organized by Ace Hardware dealers) raised \$23,740, an increase of 33.33 percent.



Student Involvement

- Sigma Alpha Epsilon at the University of Miami raised \$53,530 during its Paddy Murphy week, representing a 48.49 percent increase.
- Phi Delta Epsilon Medical Fraternity at Florida International University and the University of Miami raised \$17,132.
- Zeta Beta Tau at Florida International University raised \$4,335.
- Phi Mu Fraternity at Florida International University raised \$4,545.
- Arts for Kids Club at the University of Miami hosted its annual auction, raising more than \$4,000.
- Cypress Bay High School in Weston hosted its inaugural Dance Marathon and raised \$9,228.

Local Partnerships

In 2015, CMN Hospitals partnered locally with the following:

- Uber Miami hosted a week-long "Ride for a Cause" campaign and raised \$12,072.
- YouFit was the Pink Backpack Sponsor at the \$10,000 level at the MCHF5K.
- Domino's Pizza hosted its 2nd annual month-long icon campaign and raised \$4,205.
- Buffalo Wild Wings hosted their annual icon campaign.
- Conchita Espinosa Academy's 3rd grade classes hosted their second annual dollar wars and raised \$2,586.
- Hasbro hosted its annual Global Day of Joy at Nicklaus Children's Hospital. This also resulted in being awarded a \$25,000 grant for our Child Life Program.

Year-Round

- HMS Host and World Duty Free Group at Miami International Airport raised \$13,311 and \$4,200, respectively, through their participation in the CMN Hospitals canister program.
- Local credit unions raised \$25,715 through the Credit Unions for Kids Program.
- Dave & Busters at Dolphin Mall donated all unused game tickets towards the purchase of games and toys for the patients at Nicklaus Children's Hospital.
- Participating RE/MAX offices continued to support CMN Hospitals through the Miracle Home Program and raised more than \$42,700.
- Tom Thumb Food Stores raised \$4,200 through the CMN Hospitals canister program.

In Kind Support

\$250,000 - \$499,999

Nelly Zamora Jones
Ocean Drive Media Group

\$100,000 - \$249,999

Alexander Mijares Art Co.
Elizabeth Arden, Inc.
JW Marriott Marquis Miami

\$50,000 - \$99,999

CIT Group, Inc.
Etnia Barcelona
Harbor Beach Marriott Resort & Spa
iHeartMedia
Liaisons Corporation
Purificación Garcia

\$25,000 - \$49,999

Ace Hardware
American Girl
Breakthru Beverage Florida
Children's Hospital Association
Elite Island Resorts
Glamsquad
Alina and Jorge L. Hernandez
Massage Envy Spa Brickell
Neiman Marcus - Merrick Park
Pritchard Sports &
Entertainment Group
Selecta Magazine
Spirit of Children
Starlight Children's Foundation
WSVN-7 Sunbeam
Television Corporation

\$10,000 - \$24,999

A Thierry's Catering and
Event Design
Bulgari Corporation of America/
Bulgari Corporation of
Latin America
Alan Goldfarb, P.A.
Gulliver Schools
Hasbro Latin America
Karla Conceptual Event Experiences
Kohl's Department Stores
Judith and Honorable R. Fred Lewis
Lionheart Capital LLC
Marile and Jorge Luis Lopez, Esq.
Miami Design District Associates

Modern Luxury
Perry Ellis International, Inc.
Petit Pois Catering & Design
Safety Alliance for Excellence
Sergio Rossi USA, Inc.
Molly and Todd Snyder
South Florida Business Journal
Univision
Siri Margrethe and Are Willoch
WOW Factor Marketing Group/
Heide and Jose Dans
Michelle and Nima Zandy

\$5,000 - \$9,999

4 The Kids Foundation
Azamara Club Cruises
Beauty Schools of America
Blanc Events
BMI Elite
Binyamin Bracha
Bradford Renaissance Portraits Corp
Casa Smiles Pediatric Dentistry
and Orthodontics
Chopard Boutique
Clear Channel Outdoor
Comcast Spotlight SF
Mayi de la Vega
Dino Decesare
Dolphin Capital Partners
The Edition Sneaker Boutique
First Service Residential
Gilbert L. Porter Elementary
Batoul and Mohamad Hachem
Hillman Group
Intermedia Touch, Inc.
Kramer Portraits, New York
Marriott International
The Miami Herald and
El Nuevo Herald
Montage Deer Valley
Laura and Juan Munilla
Natuzzi Miami LLC
Neiman Marcus - Bal Harbour
ONE Sotheby's International Realty
Passion Growers LLC/Cheryl
and Jaime Peisach
PetSmart
Phi Delta Epsilon FIU Chapter
RedCap
Sikorsky Aircraft Corporation
Domingo Zapata

\$2,500 - \$4,999

AB&A Advertising/Debla and
Anthony Baradat
The Academy
Affective Music Group
Amigos Near Foundation
Aqua Wellness Resort
BBVA Compass Bank
Carolina M. Bustle
Capretto Shoes

Casa de Campo/Premier
World Marketing
Chef Adrienne's Vineyard
Restaurant
Compass Financial Federal
Credit Union - Medley Banking
Dave and Buster's - Miami
Don't Look Down Productions
Mandi and Patrick Duggan
Earley Protective Enterprise LLC
Ernst & Young LLP
Fitness For You Magazine
FIU Dance Marathon
Gray Robinson, P.A.
The Heat Group
Elyse Held
HomesteadMiami Speedway
IKEA U.S. East LLC
JC Toys
JW Marriott Hotel Miami
DJ and Steven Kerr
Kiddos Magazine
Lourdes Leon-Vega
LOI Marketing
Luxottica
M&V Magazine
Vivian and Juan Carlos Mas
MasTec Network Solutions
Mikey's Way Foundation
Monster Sound Productions
Pedro Morales
Nicklaus Children's Health Care
Foundation/
Barbara B. and Jack Nicklaus
NPTI - New Professions
Technical Institute
Pajama Program
Publix Super Markets, Inc. -
Miami Division
Red's Miami
The Ritz-Carlton Key Biscayne
Rowley Portraiture
Saks Fifth Avenue - Bal Harbour
Sandals Resorts
Sayet Group Corp
Sazingg Jewellery
Scratch DJ Academy
Soul Cycle
St. Kevin Catholic School
St. Regis Resort & Spa
Stefano Ricci S.P.A.
Student Athlete Community
Service Network
Tatie and Tot
Town of Bay Harbor Islands
University Credit Union -
West Kendall Center
USA Dance Promotions LLC
Versace USA
W.R. Thomas Middle School
The Wooster Brush Co.
YouFit, Inc.
Your Face By Grace
Pablo Zamora

\$1,000 - \$2,499

305 Youth Sports Foundation
3M Company
Action Town Florida LLC/
Raul Granda
Alan Serure, M.D., P.A.
Isabel and Alan Albelo
Alexander McQueen Trading, LTD.
Allison B. Langer Photography
Altria Group Distribution Co.
Bettina Alvarez
American Social - Brickell
Amsterdam Marriott Hotel
Ana Mari Ortega LLC
Anita Andrews
Anonymous
Apex Tool Group
Armani Casa
ArtRev.com, Inc.
Atelier Bordelle
Bal Harbour Police Benevolent
Association
Balenciaga
Barnes & Noble Coral Gables
Alexandre and Jane Barrellier
Bobbi-Toads
Brandon E. Kallman, MD
Brickell Motors
Andrew Brooks
Dhanesh Budhran
Burberry Americas
Calypso St. Barths
Capital Grille - Palm Beach
Carters - Palm Springs Mile Store
Chef David Schwadron
Catering & Event Design
Chloé
Consultatio Real Estate, Inc.
Coral Gables Little Cavaliers
Crayola Experience
Creativas Group
Dade County Federal Credit Union
DHL Express
Diamonds On The Key
Dixie Landscape Co. Inc.
Doral Collision Center
Selene DudotArvesu, P.A.
El Dorado Furniture
Faena Hotels
Fellowship Church
Ana and Tony Figueroa Cisneros
First Investors
FIU - Rotaract
Florida Engineering Society
Florida Power & Light
Gems and Jewels
Glazer & Lorton Writing Institute
Good Shepherd Catholic School
Grand Cayman
Marriott Beach Resort
Granda Entertainment LLC
The Griffin
Hampton Inn & Suites
Fabrice Harari
HEICO Corporation

Hialeah Gardens High School
Key Club
Jessica Hierrezuelo
HNTB Corp.
Hot Glass Design, Inc.
Hyde Tools, Inc.
IHOP Restaurants
IMG Miami
International College Counselors
International Uniforms, Inc.
Iron Tribe Fitness
J-3 Point-of-Sale
Jimmy Choo
JPMorgan Chase Bank
JW Marriott Desert Ridge Resort
and Spa
JW Marriott Essex House
JW Marriott Hotel Santo Domingo
JW Marriott Orlando, Grande Lakes
JW Marriott Panama Golf
& Beach Resort
Kendall Speech and
Language Center
Kerzner International Resorts, Inc.
Key West Marriott Beachside Hotel
Krylon/Sherwin-Williams
Amanda Kwiek
Allison B. Langer
Janice B. Lima-Maribona, MD
The Little Nell Ski Resort
Terje Lundaas
Lynmar Estate
Marco Island Marriott Resort & Spa
Margaux Interiors
Marriott Stanton South Beach
Marriott Tampa Waterside
Marriott Vacations Worldwide
The Miami Beach EDITION
Miami Buena Vista Biltmore
Lions Club
Miami City Ballet, Inc.
Miami Dolphins
Kristie and Max Milam
Al Minchener
Miniland Educational
Ernesto Morgado
Bibiana and Mario Murgado, Sr.
National Junior Honor Society
"Bob Graham Education Center"
Netuno USA
Nicolas Diaz Foundation
Novartis Latin America Services, Inc.
Ocean Cadillac
Orange Theory Fitness
Janet Orgaz
Daniel Ortiz
Pacers Sports & Entertainment
Panda Express
Jorge Papatrzkos
Perez Art Museum Miami
Peter Diaz Productions
Pleasant Kids, Inc.
Porsche Club of South Florida
Project Day Ladies
Adileidy Quero
The Quin
Renaissance Orlando Resort
at SeaWorld

Renaissance Sao Paulo Hotel
Renaissance Tuscan II Ciccio
Resort & Spa
The Ritz-Carlton - South Beach
The Ritz-Carlton Laguna Niguel
Serge de Troyer
Belinda and Scott Sime
Sirissima
Snap Away Photo Booths
Somerset Academy Bay
Eva O. Somoza
South Beach Wine and
Food Festival
Spirit Airlines
SUSHISAMBA Coral Gables
Swiss Chalet Fine Foods
Trump National Doral Golf Club
Ukulele Kids Club, Inc.
TUUCI by H
University Health Care
US Marshals Service
Vhernier
Andrea Viejo
Village of Key Biscayne
Police Department
Wailea Beach Marriott Resort
and Spa
Walmart #2091
Water Techniques, Inc.
The Webster Miami
West Dade Moose Lodge
WM Barr & Co.
World Fuel Services
Mary Zardon

\$500 - \$999

Abadin Dental
Jose R. Abadin, DDS
Algonquin Hotel Times Square
All In One Direct Marketing Solutions
Anastasia Molchanov Salon
Beatriz Arango
Aruba Marriott Resort &
Stellaris Casino
Atlanta Marriott Marquis
Aventura Worldwide
Transportation Service
Eilah Campbell-Beavers and
Ben A. Beavers
Meredith Becker
Michele and Scott Benesch
Samantha Cabrera
CarePlus Health Plans
Carrlton School of the
Sacred Heart
Century 21 Continental
Chicago Marriott Downtown
Magnificent Mile
Frank Claudio
Brittney and Tyler Clukey
Community Bible Baptist Church
Costa Rica Marriott Hotel San Jose
Creative MPB
Curaçao Marriott Beach Resort
and Emerald Casino

Jose A. De Armas
Mily and Raul De Molina
Delray Beach Marriott
Delta Sigma Theta Sorority, Inc.
Detroit Marriott at the
Renaissance Center
Diaper Cakes by Morgana/Morgana
and Eduardo Nieves
Divali Nagar, Inc.
Eau Palm Beach Resort & Spa
ECi Software Solutions
Epic Hotel
Epicor
Epitome Spa
Equinox Fitness Clubs
Farrell & Patel, Attorneys at Law
Edward Farrell
Federal Express Corporation
Finaccess Advisors LLC
Lucilla Fiore
Martin D. Florentino
Florida Coca-Cola Bottling Co.
Fluidmaster
Fort Lauderdale Marriott
Pompano Beach Resort & Spa
Fred Astaire Dance Studio
Frenchman's Reef & Morning Star
Marriott Beach Resort
Gaylord National Resort &
Convention Center
David Gohman
Gretel Boscan Landscaping
Grove Networks
Heather on Earth Music Foundation
Vanessa and Michael Hernandez
Hialeah Senior High School
HNO Productions, Inc.
House of Lilac
House of Movement LLC
Chandra Iglesias-Balsera
Infinity Dental Associates
International Dermatology
Research, Inc.
Investors Trust
IPC
Jack Link's
Jaimie Nicole
Jeffrey Group
Just Play LLC
JW Marriott - San Antonio Hill
Country Resort & Spa
JW Marriott Las Vegas Resort Spa
and Golf
JW Marriott Los Angeles LA Live
JW Marriott Scottsdale
Camelback Inn Resort & Spa
Kaba Ilco Corp.
Angelique and
Christian Konrad Kruk
Le Basque, The Caterer
Le Beau Maroc
Lennar Florida Partners, LLP
Darling Janinne and
John Lie-Nielsen
Lilly Pulitzer - Merrick Park
London Marriott Hotel Maida Vale
Lostmarc'h USA
Alina and Felipe Maclean

Maison Angelvin
Marriott Biscayne Bay
Marriott Marquis Hotel New York
Mayda Cisneros Couture
Mayhew Steel Products, Inc.
Medley Police Department
Melreese Golf Course
Menu Men, Inc.
Miami Airport Marriott
Miami Children's Museum
Charter School, Inc.
Miami Decor Moulding
Miami Photo Booth Boutique
Miami Plastic Surgery and MedSpa
Miller Sports Training & Fitness
Mis Amigos Languages
Modern Classic Auto Group
Moen Incorporated
Moët Hennessy Travel Retail
Morris & Reynolds Insurance
Musa Jewelry
NBC Universal - NBC Local Media
Tamara Negron
New Orleans Marriott
Newport Marriott Hotel
Nickelodeon
Miriam Noriega
Northwestern Mutual -
Darling Lie-Nielsen
Norwegian Cruise Line
ONE Sotheby's International Realty -
Brickell City Center
Orlando Airport Marriott
Orlando World Center Marriott
Palm Beach Marriott Singer Island
Beach Resort & Spa
Pan American Graphic, Inc.
PeakVision, Inc.
Shannon and Alfonso J. Perez
Maribel and Luis Arturo Piñate
Cristina and Carlos A. Plana
Portland Marriott Downtown
Waterfront
Pretty You LLC
PRP Wine International, Inc.
Maria Quintanal
RE/MAX Advance Realty
Red Market Miami
Regalo Products LLC
Barbara Reinders
Renaissance Atlanta
Renaissance Elementary
Charter School
Renaissance Jaragua Hotel & Casino
Renaissance Nashville Hotel
Renaissance Vinoy Resort &
Golf Club
The Ritz-Carlton - Naples
Michelle Rivera
Eddy Rodriguez
San Juan Marriott Resort &
Stellaris Casino
Savannah Marriott Riverfront
Seminole Hard Rock Hotel & Casino
Shake Shack Coral Gables
Shop-Vac Corp.
Lara Shriftman
Sloan's Ice Cream

Sol Hats
Southwest Airlines
Iko Spencer
St. Kitts Marriott Resort &
The Royal Beach Casino
Style Out of the City
Paul Summerfield
SunTrust
Takeda Pharmaceuticals
Teva Pharmaceuticals
Tito's Vodka
Yaumara and Miguel Torres
Tutti Bambini Kids
University of Miami School of
Business Administration
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